



COMPANY OVERVIEW

August 17, 2026



Trusted Manufacturing Partner of the World's
Most Demanding OEMs

Disclaimer

This presentation and the accompanying oral presentation contain “forward-looking” statements that are based on management’s beliefs and assumptions and on information currently available to management. Forward-looking statements include all statements other than statements of historical fact contained in this presentation, including information concerning our business plans and objectives, potential growth opportunities, competitive position, industry environment and potential market opportunities.

Forward-looking statements are subject to known and unknown risks, uncertainties, assumptions and other factors including, but not limited to: changes in general economic conditions, either globally or in our markets, and the risk of recession or an economic downturn; disruption to our supply chain, which could increase our costs and affect our ability to procure parts and materials; less customer demand for our products and services than forecasted; less growth in the datacenter, communications infrastructure, automotive, industrial and other markets than we forecast; difficulties expanding into additional markets, such as the semiconductor processing, biotechnology, metrology and materials processing markets; increased competition in the optical manufacturing services markets; difficulties in delivering products and services that compete effectively from a price and performance perspective; our reliance on a small number of customers and suppliers; difficulties in managing our operating costs; difficulties in managing and operating our business across multiple countries (including Thailand, the People’s Republic of China, Israel, and the U.S.); and other important factors as described in reports and documents we file from time to time with the Securities and Exchange Commission (SEC), including the factors described under the section captioned “Risk Factors” in our most recent annual and quarterly reports on Form 10-K and Form 10-Q. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. These factors may cause our actual results, performance or achievements to differ materially and adversely from those anticipated or implied by our forward-looking statements.

You should not rely upon forward-looking statements as predictions of future events. Although we believe that the expectations reflected in our forward-looking statements are reasonable, we cannot guarantee that the future results, levels of activity, performance or events and circumstances described in the forward-looking statements will be achieved or occur. Moreover, neither we, nor any other person, assume responsibility for the accuracy and completeness of the forward-looking statements. We undertake no obligation to publicly update any forward-looking statements for any reason after the date of this presentation to conform these statements to actual results or to changes in our expectations, except as required by law.

Fabrinet Overview

- Global leader in advanced precision optical/electronic/mechanical manufacturing services
- Focus on mission-critical components and modules in any mix and any volume
- Serving growing industrial markets
 - Data Centers
 - Communications Infrastructure
 - Automotive and Industrial
 - Other components and sub-systems
- Long-lasting customer relationships with programs extending from new product introduction (NPI) to volume production
- Highly seasoned management team with extensive and diversified manufacturing experience in OEM and EMS industries



- >20,000 employees
- >4.0 million sq. ft.
- Factories in Thailand, China, New Jersey, California, and Israel

CORE
VALUES

Total Customer Satisfaction

Sustainable Manufacturing

Positive Work Environment

Integrity

NYSE
FN

Markets and Products

Data Centers

- Transceivers
- Datacenter Interconnect
- High-Performance Computing PCBAs
- Silicon Photonics
- Co-packaged Optics



Communications Infrastructure

- Network Systems
- Line Cards
- LEO Satellite
- ROADM
- Components



Automotive

- EV Charging
- LiDAR
- LED & Laser Lighting
- Safety & Control Sensors
- Temperature & Pressure Sensors



Industrial

- Lasers
- Solid-State Lasers
- Gas Lasers
- Ultrafast Lasers



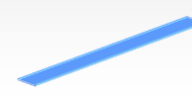
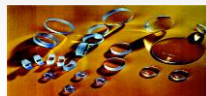
Other

- Medical Diagnostics
- Metrology & Instrumentation



Custom Optics and Passive Devices – Vertical Integration

- Beam Splitters, Prisms, Laser Crystals, Waveplates, Ferrules



Efficient Global Manufacturing Footprint

Precision Optical and Electronic Packaging and Assembly



Custom Optics



Quickturn NPI Services

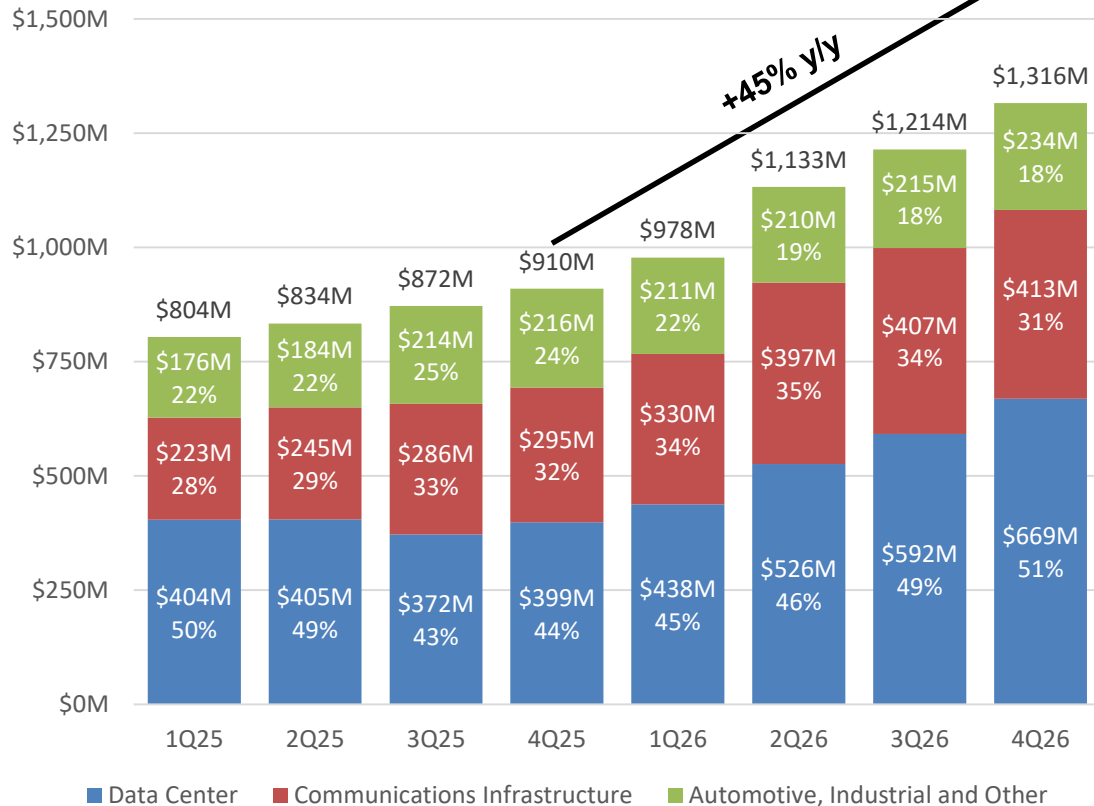


Investment Highlights

- ✓ Large and growing addressable markets
- ✓ Differentiated business model with low-cost structure
- ✓ Highly differentiated expertise in precision manufacturing technologies enabling next-generation products
- ✓ Strong, long-term relationships with industry-leading OEMs
- ✓ Demonstrated track record of consistent growth and profitability
- ✓ Experienced management team with history of execution

Strong Revenue and Growth Trends

Quarterly Revenue and Revenue Mix



Automotive, Industrial and Other
+8% y/y, +9% q/q

Includes products used in automotive, industrial, medical, and other specialized end markets

Communications Infrastructure
+40% y/y, +1% q/q

Includes optical and networking products used in telecommunications and enterprise networks, excluding products specific to data center applications

Data Center
+68% y/y, +13% q/q

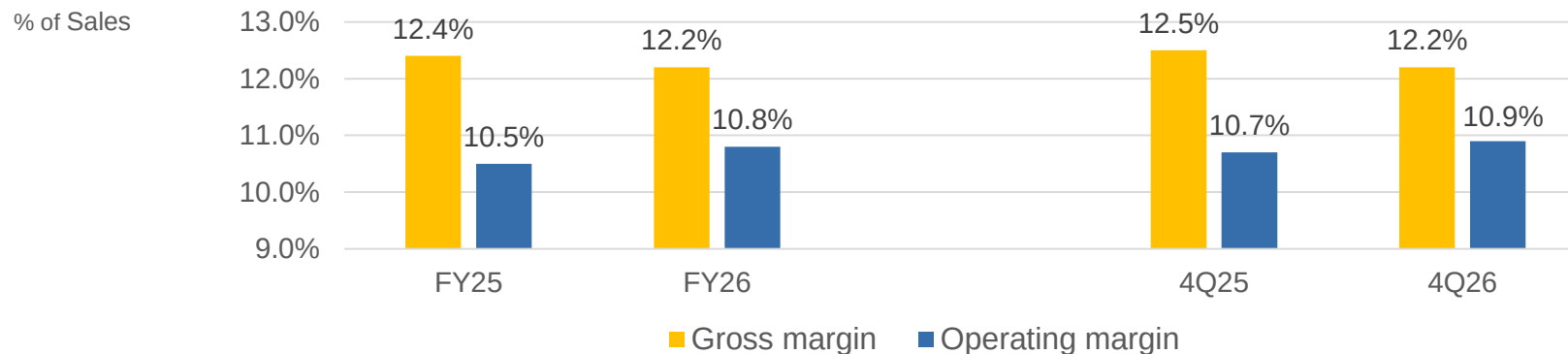
Includes optical and interconnect products deployed within data centers, including data center networking, high-performance computing, and AI infrastructure applications

Total Revenue
+45% y/y, +8% q/q

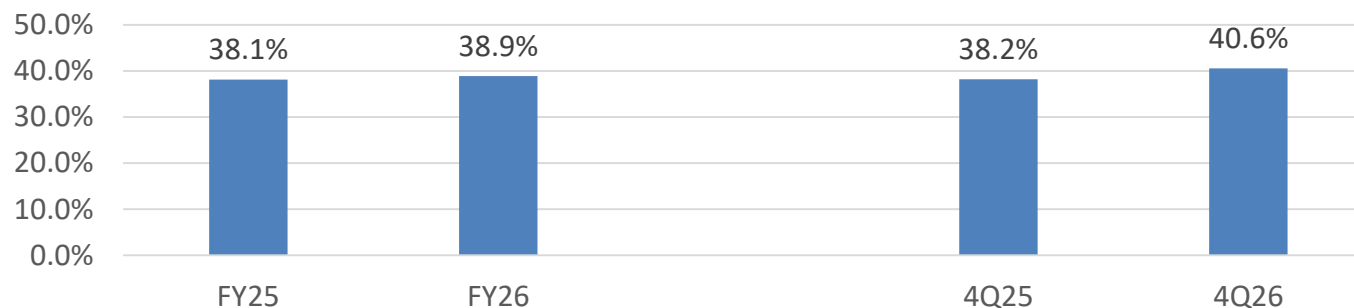
Note: The quarter ended March 28, 2025 (3Q25) includes a non-cash stock-based accounting contra-revenue adjustment of \$(3.9) million

Consistent Profitability

NON-GAAP GROSS MARGIN AND NON-GAAP OPERATING MARGIN ⁽¹⁾



RETURN ON INVESTED CAPITAL ⁽²⁾



(1) Excludes share based compensation, executive separation cost, depreciation of fair value uplift/intangibles, restructuring costs, etc. See Appendix for a reconciliation to most comparable GAAP measures.

(2) Return on Invested Capital = non-GAAP net income divided by average invested capital. Invested capital = total debt + shareholder equity – cash & equivalents, marketable securities and restricted cash.

For ROIC in the current fiscal quarter and the prior year fiscal quarter, non-GAAP net income is annualized by multiplying the fiscal quarter's non-GAAP net income by 4. See Appendix for a reconciliation to most comparable GAAP measures.

Recent Financial Performance

Key Financials

\$Millions (USD), except per share figures

3 months ended

26-June-26

27-June-25

Revenue	\$1,315.8	\$909.7
<i>Y-o-Y change</i>	<i>45%</i>	<i>21%</i>
Gross profit (non-GAAP) ⁽¹⁾	\$160.8	\$113.9
<i>Gross margin (non-GAAP) ⁽¹⁾</i>	<i>12.2%</i>	<i>12.5%</i>
Operating profit (non-GAAP) ⁽¹⁾	\$143.4	\$97.5
<i>Operating margin (non-GAAP) ⁽¹⁾</i>	<i>10.9%</i>	<i>10.7%</i>
Net Income (GAAP)	\$139.3	\$87.2
Net Income (non-GAAP) ⁽¹⁾	\$149.1	\$95.6
Diluted EPS (GAAP)	\$3.83	\$2.42
Diluted EPS (non-GAAP) ⁽¹⁾	\$4.10	\$2.65

- Record Q4 revenue of \$1,316 million exceeded guidance and grew 45% y/y
- Q4 non-GAAP operating margin was 10.9%
- Q4 non-GAAP EPS of \$4.10 exceeded guidance, and was a new record

(1) See Appendix for a reconciliation to most comparable GAAP measure

Strong Balance Sheet Supports Growth Strategy

Selected Items \$Millions (USD)		As of June 26, 2026
Cash, cash equivalents ⁽¹⁾		\$875.8
Working capital ⁽²⁾		\$1,033.4
Property, plant & equipment, net		\$615.1
Total debt ⁽³⁾		\$0.0
Total shareholders' equity		\$2,455.0

(1) Cash & cash equivalents include marketable securities and restricted cash

(2) Calculated as Trade accounts receivable + Inventory – Trade accounts payable

(3) Calculated as the sum of current & long-term debt, net of unamortized debt issuance costs

The logo for fabrinet, featuring the word "fabrinet" in a green, lowercase, sans-serif font with a registered trademark symbol (®) to the upper right. The logo is positioned on the left side of the top banner, which has a dark blue background with a glowing white arc on the left and a hand holding a glowing blue sphere on the right.

fabrinet[®]

Appendix

Historical Revenue by Product Category

Revenue (\$M) by Fiscal Quarter

	1Q24	2Q24	3Q24	4Q24	1Q25	2Q25	3Q25	4Q25	1Q26	2Q26	3Q26	4Q26
Data Center	339.9	375.1	384.0	430.7	404.5	404.6	372.3	398.5	437.6	526.2	592.0	669.3
Communications Infrastructure	195.4	194.7	210.1	167.2	223.4	245.4	285.6	295.0	329.6	396.8	407.1	412.9
Automotive, Industrial and Other	150.2	142.8	137.4	155.4	176.3	183.5	213.9	216.2	210.9	209.9	215.2	233.6
Total	\$685.5	\$712.7	\$731.5	\$753.3	\$804.2	\$833.6	\$871.8	\$909.7	\$978.1	\$1,132.9	\$1,214.3	\$1,315.8

Note: The quarter ended March 28, 2025 includes a non-cash stock-based accounting contra-revenue adjustment of \$(3.9 million)

Revenue by Product Category (Previous Presentation; \$Millions USD)

	F4Q24	F1Q25	F2Q25	F3Q25	F4Q25	F1Q26	F2Q26	F3Q26	F4Q26
Optical Communications	\$596.4	\$626.3	\$647.1	\$657.2	\$688.7	\$746.9	\$832.6	\$888.7	\$956.5
Datacom	314.7	328.9	299.1	251.1	276.9	273.1	278.1	260.4	258.0
Telecom	281.7	297.4	348.0	406.1	411.8	473.8	554.4	628.3	698.5
DCI ¹	73.9	71.8	100.0	103.4	107.0	138.1	142.2	196.9	255.9
Non-Optical Communications	\$156.9	\$177.9	\$186.5	\$214.6²	\$221.0	\$231.2	\$300.3	\$325.6	\$359.3
High-Performance Computing						15.4	85.6	106.7	118.0
Automotive	86.0	102.7	104.2	129.5	127.9	121.9	117.0	115.5	135.3
Industrial Laser	32.1	35.3	37.5	40.5	39.7	39.7	41.4	44.2	49.0
Other	38.7	39.8	44.7	44.6 ²	53.4	54.2	56.4	59.2	57.1
Total Revenue	\$753.3	\$804.2	\$833.6	\$871.8²	\$909.7	\$978.1	\$1,132.9	\$1,214.3	\$1,315.8

¹ DCI (Datacenter Interconnect) revenue is included in Telecom revenue

² The quarter ended March 28, 2025 includes a non-cash stock-based accounting contra-revenue adjustment of \$(3.9 million)

Non-GAAP Reconciliation of Gross Margin and Operating Margin

Reconciliation of GAAP Gross Profit and GAAP Gross Margin to Non-GAAP Gross Profit and Non-GAAP Gross Margin

(in thousands of U.S. dollars)	Three Months Ended			Twelve Months Ended	
	June 26, 2026	March 27, 2026	June 27, 2025	June 26, 2026	June 27, 2025
Revenue	\$ 1,315,788	\$ 1,214,293	\$ 909,692	\$ 4,641,097	\$ 3,419,327
Gross profit (GAAP)	\$ 158,051	\$ 144,339	\$ 111,291	\$ 556,511	\$ 413,349
Share-based compensation expenses	2,765	2,531	2,573	11,459	10,456
Gross profit (Non-GAAP)	<u>\$ 160,816</u>	<u>\$ 146,870</u>	<u>\$ 113,864</u>	<u>\$ 567,970</u>	<u>\$ 423,805</u>
Gross margin (GAAP)	12.0%	11.9%	12.2%	12.0%	12.1%
Gross margin (Non-GAAP)	12.2%	12.1%	12.5%	12.2%	12.4%

Reconciliation of GAAP Operating Profit and GAAP Operating Margin to Non-GAAP Operating Profit and Non-GAAP Operating Margin

(in thousands of U.S. dollars)	Three Months Ended			Twelve Months Ended	
	June 26, 2026	March 27, 2026	June 27, 2025	June 26, 2026	June 27, 2025
Revenue	\$ 1,315,788	\$ 1,214,293	\$ 909,692	\$ 4,641,097	\$ 3,419,327
Operating profit (GAAP)	\$ 134,249	\$ 120,044	\$ 89,056	\$ 462,887	\$ 324,447
Share-based compensation expenses	8,261	8,541	8,101	34,630	33,004
Severance payment	424	613	-	1,109	748
Legal and litigation	313	497	250	1,320	1,077
Restructuring and other related costs	117	-	69	117	1,436
Operating profit (Non-GAAP)	<u>\$ 143,364</u>	<u>\$ 129,695</u>	<u>\$ 97,476</u>	<u>\$ 500,063</u>	<u>\$ 360,712</u>
Operating margin (GAAP)	10.2%	9.9%	9.8%	10.0%	9.5%
Operating margin (Non-GAAP)	10.9%	10.7%	10.7%	10.8%	10.5%

Non-GAAP Reconciliation of Net Profit and EPS

Reconciliation of GAAP measures to non-GAAP measures

(in thousands of U.S. dollars, except per share data)

	FQ4'26		FQ3'26		FQ2'26	
	June 26,2026		March 27, 2026		December 26,2025	
	Net income	Diluted EPS	Net income	Diluted EPS	Net income	Diluted EPS
GAAP measures	139,260	3.83	125,213	3.45	112,628	3.11
Items reconciling GAAP net income & EPS to non-GAAP						
Related to cost of revenues:						
Share-based compensation expenses	2,765	0.08	2,531	0.07	2,644	0.07
Total related to cost of revenues	2,765	0.08	2,531	0.07	2,644	0.07
Related to selling, general and administrative expenses:						
Share-based compensation expenses	5,496	0.15	6,010	0.16	6,113	0.17
Legal and litigation	313	0.01	497	0.02	254	0.01
Severance payment and others	424	0.01	613	0.02	-	-
Total related to selling, general and administrative expenses	6,233	0.17	7,120	0.20	6,367	0.18
Related to other income and expense:						
Restructuring and other related costs	117	0.00	-	-	-	-
Non-marketable equity security revaluation	(56,743)	(1.56)	-	-	-	-
Tax provision related to Pillar Two	57,447	1.58	-	-	-	-
Total related to other income and expense	821	0.02	-	-	-	-
Total related to net income & EPS	9,819	0.27	9,651	0.27	9,011	0.25
Non-GAAP measures	149,079	4.10	134,864	3.72	121,639	3.36
Shares used in computing diluted net income per share						
GAAP diluted shares		36,358		36,301		36,253
Non-GAAP diluted shares		36,358		36,301		36,253